

Minutes of the Board of Trustees Meeting Held 14 July 2022 via Zoom 1600 - 1800

TRUSTEES IN ATTENDANCE

Dr Clive Grace (CG)

Mrs. Carole Burgoyne (CB)

Trustee & Co Vice Chair

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Mrs. Geraldine Herage (GH) Trustee Mr. Graham Oliver (GO) Trustee

ALSO IN ATTENDANCE:

Mr. Matthew Barnes (MBa) CEO

Mr. Matt Bindon (MBi) Headteacher

Ms. Kathryn Halford (KH)

Trustee designate/observer

Mr. Andrew Hardingham (AH)

Interim Chief Finance Officer

Mrs. Sandra Harris (SH)

Chief Governance & Operations Officer

Mrs. Hannah Smart (HS)

Headteacher (joined the meeting at 1629)

Miss Sophie Turner (ST) Interim Executive Assistant

APOLOGIES:

Mr. Peter McDonnell (PM) Trustee
Dr Tim Searle (TS) Trustee

Minute No.	Agenda Item	Action
1.	WELCOME, ATTENDANCE AND APOLOGIES CG opened the meeting and welcomed all in attendance. Specific introductions were made to Kathryn Halford. Apologies for absence were received, and accepted, from PM and TS. The meeting was confirmed as quorate.	
2.	DECLARATIONS OF ANY CONFLICTS/BUSINESS INTERESTS Declarations of interested were sought and none declared. Dr Karen Deeny has taken up an NHS non-director role. Details to be sent to SH to update the Register.	SH
3.	MINUTES OF LAST MEETING HELD 11 MAY 2022 AND MATTERS ARISING The minutes of the meeting held on 11 May 2022 were agreed as a true and accurate record.	

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	Review of Action Tracker: No specific issues required highlighting on the Action Tracker as urgent items were on the agenda for the meeting or for the September Board meeting.	
	For Decision	
4.	CEO UPDATE REPORT MBA presented the key aspects contained within his report to the Board and took questions thereon: Specific points included: In terms of the data presented, Trustees specific queries were responded to. It was suggested that a discussion on levelling up approaches and funding be held at the next meeting of the Education & Outcomes Committee. There remained concerns on the accuracy of data within Arbor. MBA/MBI were meeting with Arbor to focus on the requirements of the Trust with a view to developing confidence in the platform and data held. and how these can best be met. It was confirmed that the TCaF Bid had been submitted, the detail of which would be covered later in the meeting Leadership at Courtlands: The interim executive arrangements would continue for the next academic year. CG acknowledged the contribution and commitment of HS and the school leadership team, and developments made in such a short space of time. The chair undertook to directly convey the thanks and appreciation of the Board to the team. Safeguarding visits had been carried out with no areas of concern. Mount Tamar: Matthew Main (RSC lead) had called a meeting involving TFT and PCC, to monitor progress, and additional information was being released to enable the due diligence process. MBI and his team had been active in supporting the school, engaging all the middle/senior leaders to the relevant MT areas. Safeguarding meetings, trips, visits, careers advice had all taken place, with professional support being offered to MT staff. A report on the outcomes of the due diligence exercise would be submitted to Trustees in September. PCC AP: the PCC AP remodeling paper had been postponed until September. MBA was progressing the requirement to have a current signed contract in place. White and Green papers: the CEO was finalizing the responses and would agree these in consultation with the Chair. LA SEND: The LA SEND Inspection consultation process was open and MBA asked for initial comments and responses. MBA woul	

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	Dear Accounting Officer letter: this had been received and understood	
	by the CEO as Accounting Officer and was noted by the Board, for	
	onward submission to the Members.	
	The Board agreed that:	
	a discussion on levelling up approaches and funding be held at the next	GH/SH
	meeting of the Education & Outcomes Committee.	
	 on behalf of the Board, the Chair to directly convey the thanks, 	CG
	recognition, and appreciation of the Board to the team.	1.45.4
	Response to Green and White Papers to be agreed by the CEO in	MBA
	consultation with the Chair.	MBA
	 A proposed response to the LA SEND consultation be submitted to the September Board. 	IVIDA
	 report to future Board meeting outlining the LGB models available and 	
	a recommendation on the way forward for the Trust.	MBA/SH
	Submit the Dear AO letter to Members.	ST
5.	GROWTH STRATEGY	
	An initial draft paper was circulated and discussed by the Board. A further in	
	depth discussion would be held at the meeting of the Board in September. Key	
	points raised were:	
	The need to demonstrate improvement at Mount Tamar, should the	
	sponsorship proceed;	
	The need to continue to develop the TFT as a strong trust. The Deard felt that the week and articles provided by a varietted.	
	 The Board felt that the work undertaken previously should be revisited and tested against developments since that time 	
	 The paper should reflect the commissioning process and the enabling 	
	strategies of the Trust such as Education and Estates	
	The focus should be on the 'willingness to grow' as opposed to a set	
	strategy, perhaps with a precursor of the spirit of the approach by the	
	Trust	
	The initial paper gave a strong starting point on which to move forward	
	in the autumn, with the additions of locality and direction of the Green	
	Paper	
		MBA
	The Board thanked MBA for the paper and agreed to consider a more in-depth	WIDA
6.	paper in September. BUDGET SETTING – UPDATE AND REVIEW OF FINANCIAL STRATEGY	
0.	MBA expressed his thanks to AH and the Heads for the work, commitment and	
	energy given, resulting in the balanced budget pf the Trust.	
	Current Year 2001/22 - AH provided an overview of the latest data position He	
	would be collating the latest data with DELT colleagues and would report back	
	to the Chair and the Board at a special meeting to be held 25 July. GO referred	
	to aspects in obtaining the information and correct data, which was being	
	resolved moving forward. If aspects remained outstanding during August, it was	
	agreed that AH, MBA, CG and GO meet to resolve.	
	3	

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	The Board thanked AH for his update and agreed to consider the updated report at the Special Meeting on 25 July.	
	Budget 22/23 & BFR3Y – As the Board was aware, a balanced budget needed to be set before year end. The BFR3Y needed to be submitted to ESFA by 26 July 2022. MBA noted that there may be some scope to recover the capital costs associated with the two new moves to Redruth and Bodmin although this was not certain. A 3-year budget had been submitted to Finance a& Audit Committee, which shows the movement from a £350k surplus to a deficit and how this was caused. The latest paper needed to be prepared for consideration by the Board. It was agreed that this se tout the position clearly and be considered at a Special meeting on 25 th July.	АН
	The Board agreed that the Budget report be circulated the following week with a view to any specific queries to be raised and the Board to meet again on 25 th July to consider and, if appropriate, approve the Budget.	АН
7.	TRUSTEE RECRUITMENT The Board agreed to the resolution being put to the Members' Meeting on 26 th July seeking appointment of Kathryn Halford as a Trustee. The onboarding process was subject to that decision and ongoing.	SH
8.	TRUST RISK REGISTER The Corporate Trust wide Risk Register was reviewed at the Board meeting held in May. Since that time, the Heads had revised the School specific Risk Registers. These needed to be aligned with the Trust wide register and presented back to the Board for final consideration.	
	The Board noted the School risk registers and agreed the updated Trust wide Register would be reviewed in detail at September Board meeting.	SH
	For Monitoring/Approval	
9.	 COMMITTEE FEEDBACK Safeguarding & Wellbeing – CB provided an overview of the recent S&W meeting Mount Tamar – MBA had covered the latest position in relation to MT earlier in the Board meeting which included the work of the Committee 	
	 Education & Outcomes – GH provided an overview of the recent E&O meeting Finance & Audit – GO provided an overview of the F&A Meeting held the previous day. CG thanked the Chairs for their summaries and noted that minutes would be circulated in due course. 	
10.	DECLARATION OF INTEREST FORM To ensure compliance and transparency, the DOI form had been updated to include Trustees, Members, CPG members and all Exec Team members. This will be brought back in its entirety and reviewed again in September and each	SH

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	Board meeting thereafter. Trustees were requested to advise SH of any	
	changes or additions required at this stage.	
	AOB	
	PAPERS TO TRUST MEMBERS It was agreed that the CEO's report to be circulated to Members, along with the Dear Accounting Officer letter. A verbal update on the Budget would be given at the Members meeting scheduled for 26 July.	ST
	TFT NETWORK OPTIONS The CEO referred to options available to the Trust in relation to its network overall and especially in relation to the Cornwall sites. It was agreed that MBA prepare a paper for consideration at eh Board meeting to be held 25 July.	MBA/SH
	STAFF TRAVEL COSTS MBI raised the issue of the rising fuel costs and the impact on staff who were required to travel. IT was agreed that MBA consider the policy and any implications of revising milage rates, or alternative options available to support staff.	МВА
	Date of next meeting	
	16 September 2022 (preceded by Board dinner on 15 September 2022)	

Meeting closed 1808

Approved by:

Date of Approval:16th September 2022.....